

These notes indicate the decisions taken at this meeting and the officers responsible for taking the agreed action. For background documentation please refer to the agenda and supporting papers available on the Council's web site ([www.oxfordshire.gov.uk](http://www.oxfordshire.gov.uk).)

The decisions take effect at the time and date specified, unless before that time written notice is given in accordance with the Council's Scrutiny Procedure Rules requiring the decision to be called in for review by the relevant Scrutiny Committee.

If you have a query please contact Colm Ó Caomhánaigh (Tel: 07393 001096; E-Mail: [colm.ocaomhanaigh@oxfordshire.gov.uk](mailto:colm.ocaomhanaigh@oxfordshire.gov.uk))

## CABINET - TUESDAY, 20 SEPTEMBER 2022

<i>List published 21 September 2022 Decisions will (unless called in) become effective at 5.00pm on 28 September 2022</i>		
<i>RECOMMENDATIONS CONSIDERED</i>	<i>DECISIONS</i>	<i>ACTION</i>
<b>1. Apologies for Absence</b>	None	DLG (A Newman)
<b>2. Declarations of Interest</b>	None	DLG (A Newman)
<b>3. Minutes</b>  To approve the minutes of the meeting held on 19 July 2022 (CA3) and to receive information arising from them.	Approved as an accurate record.	DLG (C Ó Caomhánaigh)
<b>4. Questions from County Councillors</b>	See Annex	
<b>5. Petitions and Public Address</b>	<p><u>Item 6 – Business Management and Monitoring Report</u> Cllr Charlie Hicks</p> <p><u>Item 10 – Highways Asset Management Strategy &amp; Policy</u> Cllr Robin Bennett</p> <p><u>Item 11 – Parking Standards for New Developments</u> Cllr Charlie Hicks Cllr Dan Levy</p> <p><u>Item 12 – Implementing ‘Decide &amp; Provide’</u> Cllr Charlie Hicks Cllr Dan Levy</p>	

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RECOMMENDATIONS CONSIDERED	DECISIONS	ACTION
<p><b>6. Business Management &amp; Monitoring Report - June/July 2022</b></p> <p><i>Cabinet Member:</i> Finance  <i>Forward Plan Ref:</i> 2022/049  <i>Contact:</i> Louise Tustian, Head of Insight &amp; Corporate Programmes Tel: 07741 607452/Kathy Wilcox, Head of Financial Strategy Tel: 07788 302163</p> <p>Report by Corporate Director Customers, Organisational Development &amp; Resources and Director of Finance (CA6).</p> <p><b>The Cabinet is RECOMMENDED to</b></p> <ul style="list-style-type: none"> <li>a) <b>Note the report.</b></li> <li>b) <b>Agree the use of a further £0.4m funding from the COVID-19 reserve to extend the funding for the managed teams in the Family Solutions Plus service within Children's Services.</b></li> <li>c) <b>Note the virements set out in Annex B-2b</b></li> </ul>	<p>An amendment was agreed as follows:</p> <p>In recommendation c), replace "B-2b" with "B-2c"</p> <p>Recommendations agreed as amended.</p>	<p>CDCODR (L Tustian) / DF (K Wilcox)</p>
<p><b>7. Treasury Management Quarterly Report</b></p> <p><i>Cabinet Member:</i> Finance  <i>Forward Plan Ref:</i> 2022/070  <i>Contact:</i> Tim Chapple, Treasury Manager, 07917 262935</p> <p>Report by Director of Finance (CA7).</p> <p><b>Cabinet is RECOMMENDED to note the report, and to RECOMMEND Council to note the Council's treasury management activity the first quarter of 2022/23.</b></p>	<p>Recommendations agreed</p>	<p>DF (T Chapple)</p>
<p><b>8. Workforce Report and Staffing</b></p>		

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RECOMMENDATIONS CONSIDERED	DECISIONS	ACTION
<p><b>Data - Quarter 1 - April to June 2022</b></p> <p><i>Cabinet Member: Corporate Services</i>  <i>Forward Plan Ref: 2022/050</i>  <i>Contact: Karen Edwards, Director of Human Resources, 07825521526</i></p> <p>Report by Corporate Director Customers, Organisational Development &amp; Resources (CA8).</p> <p><b>The Cabinet is RECOMMENDED to note the report.</b></p>	<p>Recommendations agreed.</p>	<p>DHR (K Edwards)</p>
<p><b>9. Responding to the Cost of Living Crisis</b></p> <p><i>Cabinet Member: Finance</i>  <i>Forward Plan Ref: 2022/137</i>  <i>Contact: Robin Rogers, Programme Director (Partnerships and Delivery), 07789923206</i></p> <p>Report by Corporate Director Customers, Organisational Development &amp; Resources (CA9).</p> <p><b>The Cabinet is RECOMMENDED to</b></p> <p>a) <b>Note the arrangements already in place to support residents in the cost of living crises, noted from paragraph 31;</b></p> <p>b) <b>Agree to the proposals for additional support for residents set out in Table 2;</b></p> <p>c) <b>Agree to the funding arrangements included in Table 2 to bring forward the use of £200,000 from the COVID reserve originally agreed to be used for emergency welfare</b></p>	<p>The following amendments were agreed:</p> <p>In Table 2 on Page 11 of Addenda 2, delete “up to £50,000 per district / city authority” and replace with “up to a maximum of £380,000”.</p> <p>Recommendation d) was replaced with the text below</p> <p><b>RESOLVED to</b></p> <p>a) Note the arrangements already in place to support residents in the cost of living crises, noted from paragraph 31;</p> <p>b) Agree to the proposals for additional support for residents set out in Table 2 <u>as amended</u>;</p> <p>c) Agree to the funding arrangements included in Table 2 <u>as amended</u> to bring forward the use of £200,000 from the</p>	<p>CDCODR (R Rogers)</p>

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RECOMMENDATIONS CONSIDERED	DECISIONS	ACTION
<p style="text-align: center;"><b>spending in 2025/26 to 2022/23;</b></p> <p>d) <b>Agree to contribute £50,000 to match fund a Council Tax Hardship Fund in West Oxfordshire District Council in 2022/23 funded from the Budget Priorities Reserve and to invite the city and other district councils to draw up similar schemes with a match funding contribution of £50,000 from the County Council.</b></p> <p>e) <b>Note the additional support being put in place for staff in Annex 1.</b></p>	<p>COVID reserve originally agreed to be used for emergency welfare spending in 2025/26 to 2022/23;</p> <p>d) <u>Agree to contribute up to a maximum of £380,000 in matched funds to support Council Tax Hardship schemes in 2022/23, as described in paragraph 45, equitably dispersed between the City and District Councils.</u></p> <p>e) Note the additional support being put in place for staff in Annex 1.</p>	
<p><b>10. Highways Asset Management Strategy &amp; Policy</b></p> <p><i>Cabinet Member: Highway Management Forward Plan Ref: 2021/236 Contact: James Dance, Principal Officer – Asset Renewals Tel: 07392 318900</i></p> <p>Report by Corporate Director Environment &amp; Place (CA10).</p> <p><b>The Cabinet is RECOMMENDED to</b></p> <p>a) <b>Approve adoption of the Highway Asset Management Policy Statement (Annex 1), Strategy document (Annex 2), and Plan document (Annex 3)</b></p> <p>b) <b>Note the funding situation for Highway Maintenance summarised as Annex 4 that impacts on decisions and programmes which will be picked up through the normal budget setting process.</b></p>	<p>It was agreed to make the following amendment to the Highway Asset Management Policy:</p> <p>Page 101 of Addenda 1 Policy: AMP3</p> <p>“The County Council will extend maintenance functions wherever possible to include for the betterment of walking, cycling, and other active/more sustainable transport choices (e.g. public transport)”</p> <p>To append: “and support the Council’s commitment to Vision Zero.”</p> <p><b>RESOLVED to</b></p> <p>a) Approve adoption of the Highway Asset Management Policy Statement (Annex 1, <u>as amended</u>), Strategy document (Annex 2), and Plan document (Annex 3)</p> <p>b) Note the funding situation for</p>	<p>CDEP (J Dance)</p>

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	Highway Maintenance summarised as Annex 4 that impacts on decisions and programmes which will be picked up through the normal budget setting process.	
<p><b>11. Parking Standards for New Developments</b></p> <p><i>Cabinet Member:</i> Travel &amp; Development Strategy  <i>Forward Plan Ref:</i> 2022/105  <i>Contact:</i> Jason Sherwood, Growth Manager South &amp; Vale, 07795 684708</p> <p>Report by Director of Transport &amp; Infrastructure (CA11).</p> <p><b>The Cabinet is RECOMMENDED to adopt and implement the revised 'Parking Standards for New Developments' as a formal supplementary document to the Local Transport and Connectivity Plan (LTCP).</b></p>	Item deferred to Cabinet on 18 October 2022.	CDEP (J Sherwood)
<p><b>12. Implementing 'Decide &amp; Provide': Requirements for Transport Assessments</b></p> <p><i>Cabinet Member:</i> Travel &amp; Development Strategy  <i>Forward Plan Ref:</i> 2022/104  <i>Contact:</i> Jason Sherwood, Growth Manager South &amp; Vale, 07795 684708</p> <p>Report by Director of Transport &amp; Infrastructure (CA12).</p> <p><b>The Cabinet is RECOMMENDED to adopt the 'Implementing 'Decide &amp; Provide': Requirements for Transport Assessments' as a formal supplementary document to the Local</b></p>	Recommendations agreed.	CDEP (J Sherwood)

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<b>Transport and Connectivity Plan.</b>		
<p><b>13. Terms of Reference for new Integrated Care Partnership for Buckinghamshire, Oxfordshire and Berkshire West</b></p> <p><i>Cabinet Member: Public Health &amp; Equality</i>  <i>Forward Plan Ref: 2022/157</i>  <i>Contact: David Munday, Consultant in Public Health, 07922 849652</i></p> <p>Report by Corporate Director for Public Health &amp; Wellbeing (CA13).</p> <p><b>Cabinet is RECOMMENDED to</b></p> <p>a) <b>APPROVE</b> the establishment of a new joint committee- the Integrated Care Partnership covering the Buckinghamshire Oxfordshire and Berkshire West area- and in principle, the working draft terms of reference for this partnership (See Annex 1)</p> <p>b) <b>APPROVE</b> the appointment of 2 cabinets members of Oxfordshire County Council to this partnership</p> <p>c) <b>NOTE-</b> the Leader of Oxfordshire County Council will agree the final version of the Terms of References once finalised in collaboration with all other founding partners.</p>	<p>Recommendations agreed.</p>	<p>CDPHCS (D Munday)</p>
<p><b>14. For information: Cabinet Responses to Reports from Scrutiny Committees</b></p> <p>For information only:</p>	<p>For information.</p>	

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<p>The Cabinet Responses to the following reports from Scrutiny Committees:</p> <ul style="list-style-type: none"> <li>• Report of the Carbon Reduction Targets Working Group – Commissioned by the Place Overview &amp; Scrutiny Committee (to follow)</li> <li>• Report of the Place Overview &amp; Scrutiny Committee: Scrutiny of Local Transport and Connectivity Plan (to follow)</li> <li>• Recommendations of the Performance &amp; Corporate Services Overview &amp; Scrutiny Committee re 2022/23 Equality, Diversity and Inclusion Action Plan</li> <li>• Voluntary Sector Strategy – Report of the People Overview &amp; Scrutiny Committee</li> <li>• Digital Inclusion Strategy – Report of the People Overview &amp; Scrutiny Committee (to follow)</li> </ul>		
<p><b>15. Forward Plan and Future Business</b></p> <p><i>Cabinet Member: All</i>  <i>Contact Officer: Colm Ó Caomhánaigh,</i>  <i>Committee Officer Tel: 07393 001096</i></p> <p><b><i>The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.</i></b></p>	<p>It was confirmed that the Property Strategy will come to Cabinet on 15 November 2022. The report and update were noted with that amendment.</p>	<p>DLG (C Ó Caomhánaigh)</p>

## ITEM 4 – QUESTIONS FROM COUNTY COUNCILLORS

Questions	Cabinet Member
<p><b>1. COUNCILLOR BRAD BAINES</b></p> <p>To ask the Cabinet Member whether she will commit to meeting with myself, City Councillors, the Headteacher and Governing Board to New Hinksey CofE Primary School to discuss the potential for rebuilding the school on its current site or finding a new site for the school? The historic buildings of the school are becoming more and more expensive to maintain and are increasingly struggling to provide an accessible environment for all pupils. Dialogue about the school's future is not only important, but essential.</p>	<p><b>COUNCILLOR LIZ BRIGHOUSE, DEPUTY LEADER AND CABINET MEMBER FOR CHILDREN, EDUCATION AND YOUNG PEOPLE'S SERVICES</b></p> <p>Thank you for your email about the buildings issues faced by New Hinksey CofE Primary School. We have recently corresponded directly with the Governing Body on this issue. Many of OCC's schools are located in buildings that are not modern and present challenges for senior leadership teams and governing bodies as they deliver the modern curriculum that our children need and deserve.</p> <p>In planning school places the Council absolutely sees a need for the school places provided by New Hinksey CofE Primary School but regrettably no real funding opportunities for the rebuild you seek.</p> <p>Capital investment in school buildings will usually come from one of three sources.</p> <ol style="list-style-type: none"> <li>1. Basic need funding to provide more school places.</li> <li>2. Funding from new housing developments if appropriate.</li> <li>3. Condition funds to improve buildings at imminent risk of closure if essential works are not carried out.</li> </ol> <p><b>Basic need</b></p> <p>This is funding received from government based on a calculation of how many additional school places are needed in an area. Whilst there is a need for the current places there</p>



<b>Questions</b>	<b>Cabinet Member</b>
	<p>is no need to increase the supply of places in this area, and therefore the council receives no basic need funding for this area.</p> <p><b>Developer Funding</b> Unfortunately we are not in a position to seek developer funding for primary school places in Oxford at the moment, due to the falling primary school pupil numbers. Even where there is housing growth, this is only balancing out falling births, leaving us with no growth forecast in most parts of Oxford. We are legally only able to secure developer funding for school places where we can show there would be a shortage caused by the new houses, and that is not the case. There are exceptions in the very large scale housing developments planned just outside the city boundaries. The condition of the current school does not provide a basis for requiring developers to pay for new school places.</p> <p><b>Condition Funding</b> Whilst there has been an increase in condition funding allocated to the council in the last two years it is only sufficient to meet the most extreme need of items which are required because not to complete them would leave a serious H&amp;S issue capable of closing the school.</p> <p>Condition surveys of the maintained school estate will be undertaken later this year to allow objective prioritisation of schemes. Were that to show that New Hinksey CofE Primary School was one of the schools in worst condition in the county it might be eligible for improvement works but a rebuild is most unlikely.</p> <p>I am sorry not to be able to offer more help at this stage.</p>

<b>Questions</b>	<b>Cabinet Member</b>
<p><b>2. COUNCILLOR CHARLIE HICKS</b></p> <p>I commend the headline target in LTCP5 of “By 2030 our targets are to: Replace or remove 1 out of every 4 current car trips in Oxfordshire” and congratulate Cabinet Members and officers for this. As the next step, in order to assess whether this target will be met by the subsequent policies and projects being put in place (such as Decide &amp; Provide Parking Standards, COTP etc.), it would appear to be important to know what the target number of car trips is in absolute terms (rather than as a proportion). Please could you provide what the 2030 targets are for number of car trips in Oxfordshire by 2030 in absolute terms (broken down by city/districts if possible)?</p>	<p><b>COUNCILLOR DUNCAN ENRIGHT. CABINET MEMBER FOR TRAVEL &amp; DEVELOPMENT STRATEGY</b></p> <p>The policy team is currently working on establishing the baseline for car trips. We expect to have that information next month.</p>
<p><b>3. COUNCILLOR CHARLIE HICKS</b></p> <p>I commend the Cabinet’s much-stated ambition to put climate at the heart of everything the Council does. Given the role of Capital transport infrastructure projects on carbon output, what role (if any) are officers in the Climate team playing in the Capital programme review to ensure advice in the Pathways to a Zero Carbon Oxfordshire (PaZCO) report is being followed? i.e. Is there anyone from Sarah Gilbert’s team seconded to Belinda Dimmock-Smith’s team to support in the Capital programme review to ensure climate and PaZCO is being put front-and-centre in prioritisation of the capital programmes and projects?</p>	<p><b>COUNCILLOR PETE SUDBURY, CABINET MEMBER FOR CLIMATE CHANGE DELIVERY &amp; ENVIRONMENT</b></p> <p>The capital programme review is being overseen by the strategic capital programme board, chaired by Lorna Baxter, Director of Finance. Bill Cotton, Corporate Director for Environment and Place. The Chair of the Climate Action Programme Board sits on this board to provide links between both workstreams and ensure that the council’s priority to put climate at the heart of everything is met. Work is currently being scoped to further understand the role of embodied carbon within the capital programme and how we can use this information within the strategic capital programme review, with this project being driven by members from both teams. Of equal importance is ensuring that any new highways promote the LTCP prioritisation, both directly, and through indirect actions such as closures of current transit routes to through traffic other than public or active transport, thus</p>

<b>Questions</b>	<b>Cabinet Member</b>
	<p>holding down total highways capacity available to private cars.</p> <p>In addition, we should note that the current highways program is driven by the Growth Deal, under which the previous administration committed to unprecedented levels of house-building, especially in Cherwell and South Oxfordshire. In the case of South Oxfordshire, the previous administration worked with DCLG to force through a Local Plan opposed by local voters and Councils. The emissions from building these homes are at least a factor of ten greater than those from any major highways and a rational climate approach would suggest (a) opposing currently agreed developments in car-dependent locations (possibly rendering all or part of schemes (especially HIF-1) unnecessary), and (b) pressuring house-builders to adopt radically lower carbon building methods. Following the recent egregious decision of the planning inspectors to reject the zero-carbon specification for the Salt Cross development, we are negotiating with the developer to maintain as much of the original vision as possible.</p>